

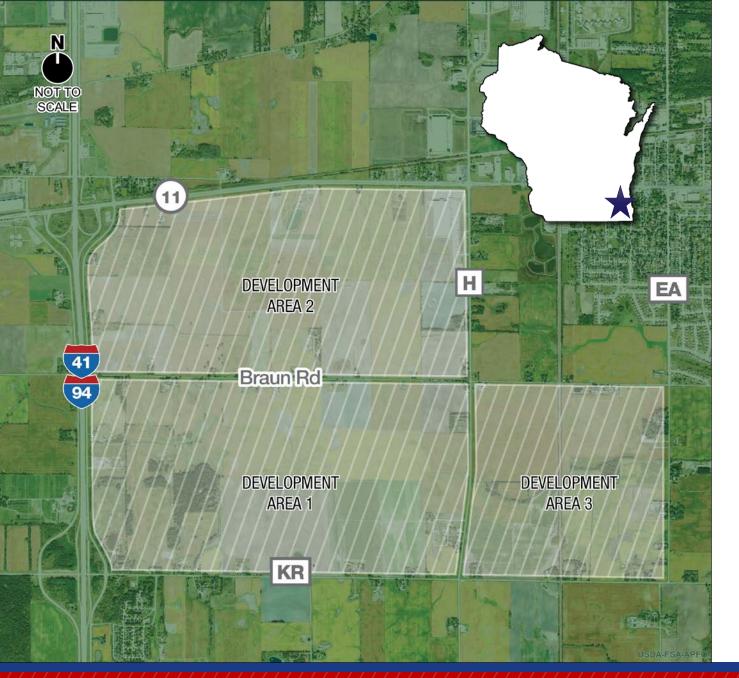
# **FOXCONN in WISCONSIN**

#### BUILDING FOR THE FUTURE MAY 23, 2018 SE REGION TRIBAL CONFERENCE

### **Foxconn Background**

- Foxconn generated total annual revenue of \$141 billion in 2015 and was ranked No. 27 on the 2017 Fortune magazine Global 500
- Foxconn specializes in design, manufacturing and assembly of global computer and high-tech consumer electronics products
- The company has facilities in Asia, Brazil, Europe and Mexico. The Wisconsin facility will be its first significant investment in the U.S.
- Americans buy 35 million to 40 million televisions a year, none of which are made in the U.S.





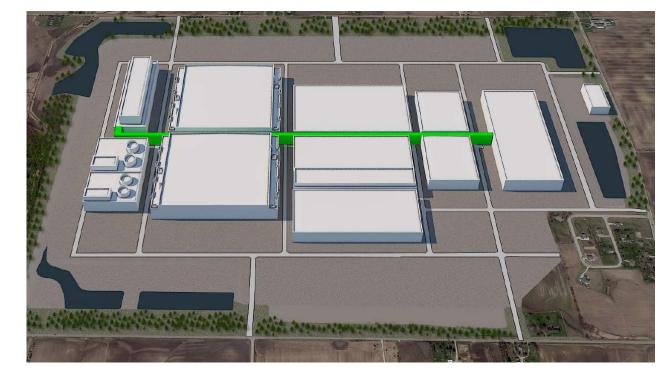
### Foxconn in Wisconsin

- North America's first advanced display manufacturing campus in Mount Pleasant in Racine County
- Will be one of the largest manufacturing campuses in the world
- 22 million square feet facility
- 32,000+ jobs



### **The Project**

- Largest economic development project in Wisconsin history
- Largest greenfield investment by a foreign-based company in U.S. history
- Largest corporate attraction project in U.S. history





### Foxconn's North American HQ – "Bonus"



- Entire block in downtown Milwaukee
- 7-story office building
- Home to the newly established Wisconn Valley Innovation Center
- Hub for 8k and 5G ecosystem that Foxconn will be creating in Wisconsin for distribution throughout North America

### **Investing in Our Future**

### SOURCES

### \$10 billion IN PRIVATE INVESTMENT

Foxconn's \$10 billion private investment will generate more than \$31 million/year in new tax revenue that will more than pay for all public improvements and development costs. Foxconn is providing financial guarantees to support a minimum valuation for the project of \$1.4 billion.

### PROJECT INVESTMENT

**\$764 million** 

FUNDED BY FOXCONN THROUGH TIF-RELATED TAX PAYMENTS

#### **USES**



CONTINGENCY \$28 million

ROADS \$12 million

**FIBER OPTICS & OTHER** \$5 million

**DEVELOPMENT INCENTIVE** \$100 million

FINANCING EXPENSES

\$175 million

#### \$31 million/year **NEW TAX REVENUE**

Once TID closes, \$31 million/year in new property taxes will be available for the benefit of Mount Pleasant, Racine County and Local Schools—that's more than the Village's entire 2017 adopted budget!



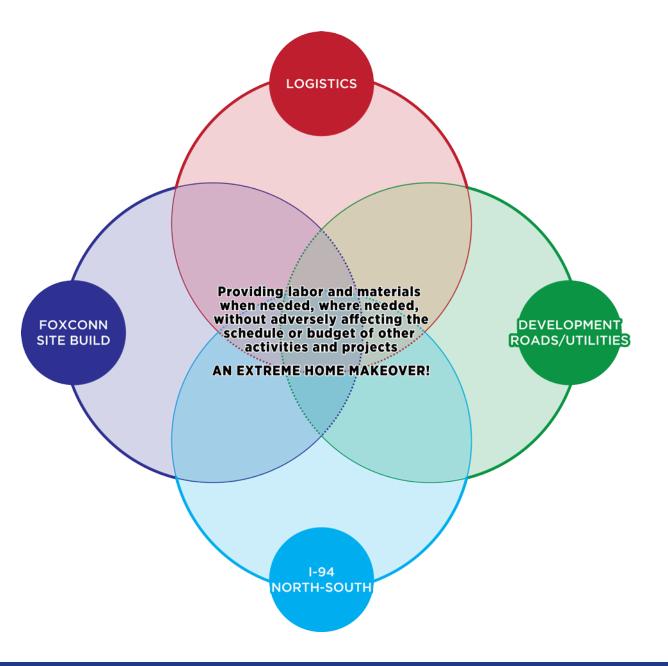
**EVERY DOLLAR OF PUBLIC** INVESTMENT **LEVERAGES 11 DOLLARS** OF **PRIVATE** INVESTMENT.

# THE CHALLENGE



### **Project Development Challenge**

- Complex simultaneous activities
- Multiple interactions, relationships among three projects
- Accelerated schedule





## Why WisDOT?



#### • We bring expertise

WisDOT excels at managing large and complex projects with tight utility timeframes and numerous roadways

#### • We are efficient

One entity coordinating all road construction will be most efficient and cost-effective

#### • We are ready

WisDOT has already completed plans for improving I-94 North-South in Kenosha, Racine and Milwaukee counties



### **The Projects**

### I-94 NORTH SOUTH FREEWAY

- \$500 million
- Since October 2017
  - Off-the-shelf plans
  - Staging plans/accelerated schedule
  - Environmental re-evaluation
- South and Central segments let on May 22, 2018

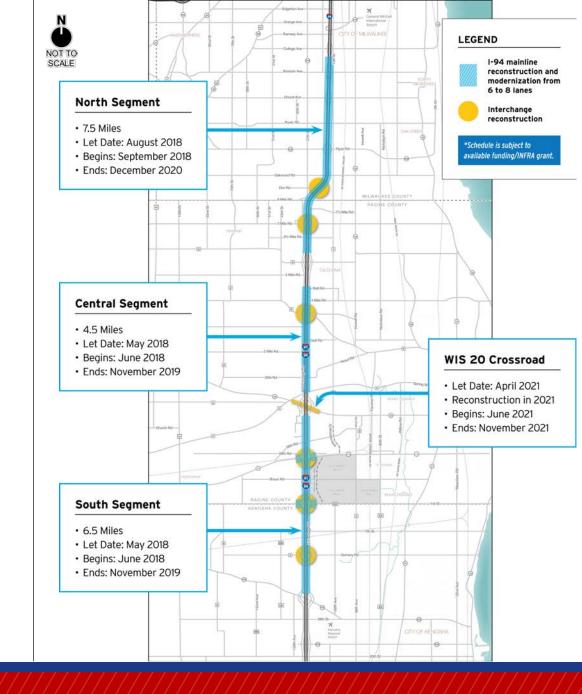
#### **FOXCONN DEVELOPMENT ROADS**

- \$166 million
- Since October 2017
  - Developed concepts
  - Preliminary design
  - Right of way by Mount Pleasant
- First lets in June 2018



## I-94 North-South Freeway Project

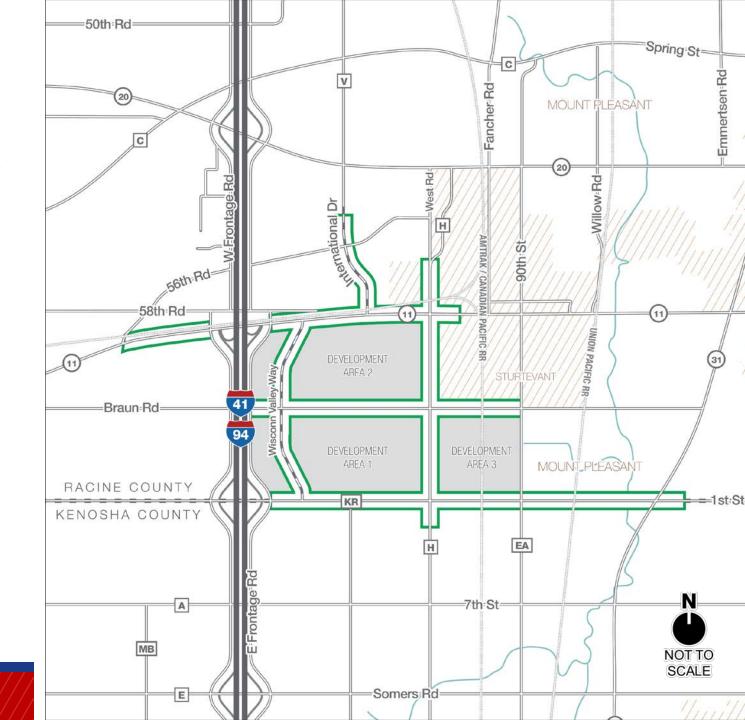
- Three mainline segments
- Six interchanges
- 18.5 miles
- Completion in 2021
- \*\*\*INFRA grant dependent





### Local Development Roads

- County KR (I-94 to old Green Bay Rd)
- County H (County KR to Venice Ave)
- Braun Road (I-94 to 90th St)
- WIS 11 (56th Rd to County H)
- International Drive (extension to WIS 11)
- Wisconn Valley Way
- New north-south roadway between County KR and WIS 11



### WisDOT Role in Development Roads

- \$166 million WisDOT investment in WIS 11 and local roads
  - Locals transferred jurisdiction to WisDOT because:
    - Significant projects best managed by one entity
    - One entity coordinating will be most efficient and cost-effective
    - WisDOT expertise in large complicated projects
  - Local jurisdiction returned after construction completed
- No WisDOT projects committed in 2018 will be affected



### **Road Details**

- 17 miles of multi-lane divided urban roadways
  - Curb and gutter
  - Storm sewer
  - Signalized intersections
- Extensive local government coordination
  - Lighting
  - Landscaping
  - Multi-use path
- Coordinated construction schedules





### **Major Utility Construction**





# Wisdot Delivery

MEETING SPEED and SCALE OF FOXCONN



### **Program Management**

- Mega project best practices to manage both I-94 and Development roads
  - Experience built by Marquette Interchange, Mitchell Interchange, Zoo Interchange, US 41 Corridor Expansion, etc.
  - WisDOA/WisDOT/Village/Foxconn Executives
  - WisDOT teams
    - Design
    - Utility
    - Construction
    - Communication

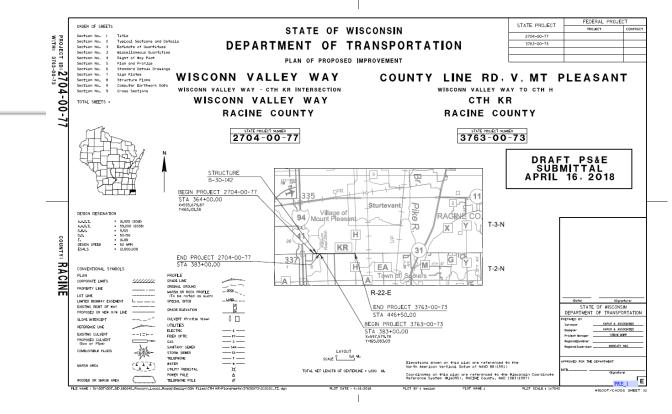




## Design

#### WisDOT top priority

- Dedicated Director
- Integrated multi-disciplined I-94 and Development Road team
- Flexibility in the design and letting process
  - Consolidated and accelerated design reviews
  - R/W plats developed using corridor width, rather than 60% plans





### Design

Agency Coordination

- Early and extensive high-level coordination with agencies and local municipalities reduced time needed to make design decisions
- U.S. Army Corps of Engineers (USACE) identified I-94 and Development Roads as priority projects
- Early coordination with USACE
  - Established review schedules
  - Developed agreement on "Jurisdictional Determination" to address all cultural resources as single process
  - Early field work minimized time USACE needed for permit reviews, arch/history surveys and T&E species reviews



### **Environmental/ Tribal Coordination**

		ENVIRONMENTAL	TRIBAL NOTIFICATION	LET
1	I-94 North-South	NEPA re-evaluations 2017/2018	COMPLETE	2018 (funding dependent)
2	Development Roads within ETIM Zone	NEPA included in Section 404 Wetlands Permit completed by USACE	Included in USACE permit evaluation	2018, 2019, 2020
3	KR Expansion – Phase II	WEPA environmental review required	Anticipated in early summer 2018	2021
4	Willow Road/WIS 11 Intersection	WEPA process COMPLETED on 5/2/2018	Letters sent on 4/30/2018	2018
5	WIS 11 – Phase II	Document TBD	Letters to be sent upon project initiation	2020





### Design

#### Permitting

- Preliminary designs utilized GIS mapping for early avoidance/minimization of wetlands
- Daily coordination with DNR facilitated timely permit reviews
- Early decision to mitigate wetlands at 2:1 ratio to minimize schedule risk
- First WisDOT use of In Lieu Fee to mitigate wetlands
  - Allows ability for DNR to quickly enact improvements within the two watersheds

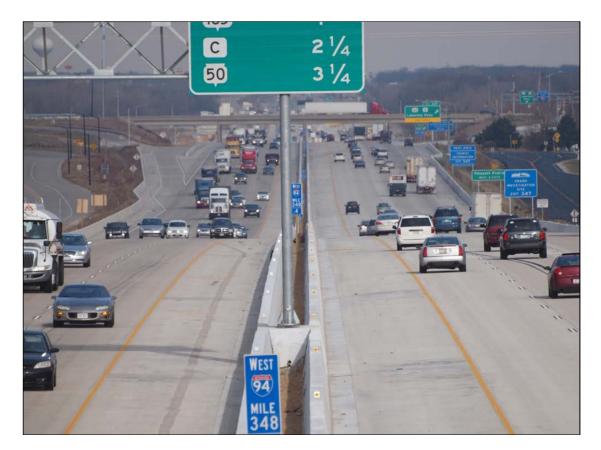




## Roadway Reconstruction is ... Complex



### I-94 North-South Corridor



- High traffic volumes 80,000-150,000 per day, depending on segment
- 20 percent trucks overall, 40 percent at night
- Interchanges spaced closely, every 2 miles
- Rebuilding I-94 North-South corridor and Wisconn Valley local roads at same time will be complicated



### I-94 N-S/Wisconn Valley TMP Components

#### TRAFFIC OPERATIONS PLAN



- Signal timings
- DPW contracts for local improvements
- Local street law enforcement patrols and closure assistance
- Coordinate with adjacent projects
- Review utility permits

#### INCIDENT MANAGEMENT PLAN



- Fire department services
- Freeway service teams
- Emergency vehicle preemption
- Incident/crisis communication plan
- Dedicated work zone law enforcement patrols

#### **PUBLIC INFORMATION PLAN**



- Website
- Newsletters/hard-copy pieces
- Social media
- Media interviews/press releases
- Weekly stakeholder traffic meeting
- Local officials/government briefings
- Public open house meetings
- Residential outreach
- Business outreach and signage
- · Community groups and schools
- Special events



### **Communications Management**

- I-94 and Development Roads communications are integrated
  - Website
  - Local officials briefings
  - Public, business, and monthly update meetings
  - Newsletters
  - Social Media
- Communicate what motorists can expect during construction





### Workforce – all hands on deck



Candidate pools

- Existing residents
- Under and unemployed
- Focus on youth
- Workforce recruitment
- Facilitated by WisDOT



### Scaling Up Skilled Workforce



Wisconsin Department of Workforce Development

- jobcenterofwisconsin.com
- **Apprenticeship Training Support**
- dwd.Wisconsin.gov/apprenticeship

Training grants for up to 50% of eligible cost through its Fast Forward program

• wisconsinfastforward.com



### **A Wisconsin First Approach**

Business Contracting and Inclusion Goals					
Wisconsin based businesses	60%				
Racine County based businesses	10%				
Minority-owned (MBE) Business Enterprises					
Woman-owned (WBE) Enterprises	10% combined				
Veteran-owned Business Enterprises					
Workforce Inclusion and Diversity Goals					
Wisconsin resident work hours with an emphasis on Racine County residents	70%				
Minorities or people of color	10% combined				
Woman					
Veterans					

Inclusion goals for business contracting and workforce diversity are identical for private and public infrastructure construction



# FUTURE OPPORTUNITIES



### Long-Term Planning – SEWRPC V/S/ON 2050

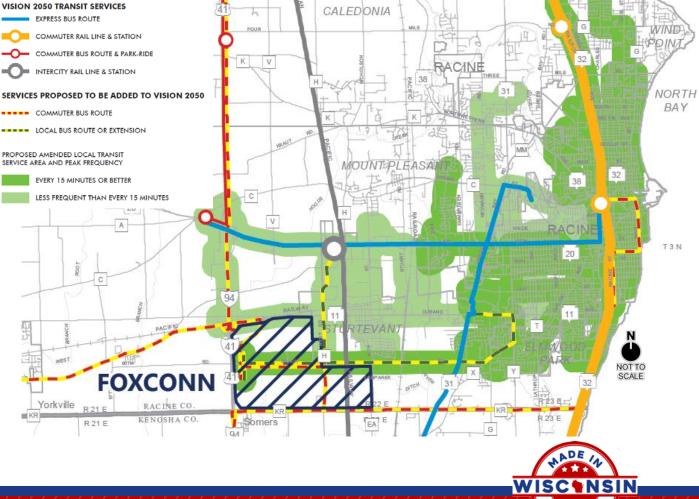
- SEWRPC Regional Land Use and Transportation Plan update
- Addresses long-term transportation needs at local, county, state levels
- Development projects currently underway address immediate needs





### SEWRPC VISION 2050

#### VISION 2050 RECOMMENDED TRANSIT SERVICES WITH ADDITIONAL SERVICES CONNECTING WORKERS TO FOXCONN



- Proposed December 2018 update recommends additional transit service
- Regional strategies
  - Increases in service
  - Interconnected routes

## **Locally Led Transit Initiatives**

- Regional Transit Leadership Council
  - Supports initiatives that will resolve region's complex connectivity challenges as outlined in VISION 2050
    - 10-member Executive Committee
- Eastern Racine County Transportation Task Force
  - Goal: Develop pragmatic recommendations, working within existing parameters, to improve east-west travel times and help move workers to jobs
    - 7-member Task Force



Paul Decker (Chair) – Waukesha County John Kissinger – GRAEF Steve Baas – MMAC Tom Barrett – City of Milwaukee Dan Bukiewicz – City of Oak Creek Kathy Ehley – City of Wauwatosa Eve Hall – Milwaukee Urban League Tracy Johnson – Commercial Association of Realtors Kevin Muhs – SEWRPC Pat O'Brien – Milwaukee 7 Steve Ponto – City of Brookfield Beth Weirick – Milwaukee Downtown

Jonathan Delagrave (Chair) – Racine County Rusty Clark – Racine County Board Dave DeGroot – Village of Mt. Pleasant Jim Dobbs – Village of Caledonia Jerry Franke – Racine County Consultant Jayme Hoffman – Village of Sturtevant Cory Mason – City of Racine

### **Smart Corridors Systems Engineering**

- Structured and interdisciplinary approach
- Established three specific, baseline use cases:
  - 1. Enhance I-94 North-South Freeway freight efficiency and throughput
  - 2. Enhance I-94 North-South Freeway and local road safety operations.
  - 3. Provide technology-based and "Last Mile" transportation options for the Wisconsin Valley Science and Technology Park Site Development



Source: www.truckinsurancenitic.com



### 'Last Mile' Tech-Based Options on Surface Streets



- Transportation from I-94 to front door or loading dock of Foxconn, other businesses, GMIA
- Working with Foxconn on-campus AV shuttle
- Making "Last Mile" freight connections
- Planning surface street infrastructure to support future technology





The Wisconn Valley News is published every other week and designed to keep interested individuals up to date on Foxconn construction plans, infrastructure improvements, traffic pattern updates, and more. Local elected officials, suppliers, contractors and members of the public are encouraged to turn to the Wisconn Valley News for the latest project status, road updates, next steps, and interesting facts. When appropriate, special bulletins will also be distributed to ensure the most timely information possible.

#### **Project Status**



In November, Governor Scott Walker and Foxconn Chairman Terry Gou signed an agreement to bring a \$10 billion world-class advanced manufacturing campus and 13,000 jobs to Wisconsin. This project, called Wisconn Valley, is a once-in-a-lifetime opportunity, expected to have a transformational effect on our entire state.

Following the signed contract, Foxconn Technology Group deposited \$60 million to purchase land in Mount Pleasant between WIS 11 and County KR. The project is underway and work is moving forward to create a campus that will build 7 million LCD units a year in Wisconsin. Foxconn is finalizing the design and construction plans for the campus, while state and local

governments are working to finalize plans for water, sewer, and roadways.

To keep the project on time, two infrastructure projects were advanced. Hoffman Construction, of Black River Falls, was awarded a contract by the Wisconsin Department of Transportation to reconstruct a North-South frontage road along I-94 between County KR and WIS 20, to help manage traffic flow in the project area. Advance Construction Inc., of Green Bay, was awarded a contract by the Racine Water Utility to begin water main work on County Highway H adjacent to the development area. These projects represent a small fraction of the overall infrastructure work to be completed.

While most of projects related to Foxconn have not yet come out for bid, information will be shared when opportunities for bids become available in the future.

### Sign up to stay up-to-date on news surrounding this historic development!



### **Questions?**

For further information please visit

- www.foxconnracinecounty.com
- www.wisupplychainmarketplace.com
- www.wisconnvalley.wi.gov
- www.projects.511wi.gov

